Risk escalation path and triggers

Projects in Major Programmes

Project risk

↓

Capable of impacting delivery of council priorities
— YES →
— NO ↓

Is the risk:

Reputational (all risks with a reputational identifier)

Material (financial threshold)

Impact on more than one project within the programme (cumulative impact)

Is Red (Score)

— NO → Managed at project board:
Project Manager Responsible
Project Board Accountable

— YES ↓

Escalate to Programme Board

↓

PROGRAMME BOARD review results in:

Mitigation or control remaining uncertain and the risk continuing to be high after the review

Project / Programme governance is unable to resolve/mitigate/control risk (e.g. if external stakeholders are involved)

The likelihood of impacting Councils' ability to deliver strategic priorities remains high

— NO → Mitigation authorised by Programme Board:
Programme Manger Responsible
SRO Accountable

— YES →

Operational Projects in Services

Project risk

↓

Capable of impacting delivery of council priorities
— YES →
— NO ↓

Is the risk:

Reputational (all risks with a reputational identifier)

Material (financial threshold)

Impact on more than one service in the Council (cumulative impact)

Is Red (Score)

— NO → Managed at project board (shared)

— YES ↓

Escalate to DMT

↓

DMT Review results in:

Mitigation or control remaining uncertain and the risk continuing to be high after DMT review

Service governance is unable to resolve/mitigate/control risk (e.g. if external stakeholders are involved)

The likelihood of impacting Councils' ability to deliver strategic priorities remains high

— NO → Mitigation authorised by Director:
Project Manger Responsible
Head of Service Accountable

— YES →

Escalate the risk to the Corporate Strategic Risk Register
SRO or Head of Service responsible
Directors and Members Accountable